COALITION FOR A **DEMOCRATIC WORKPLACE**

May 25, 2011

Dear Senators Alexander, Graham and DeMint:

On behalf of millions of job creators concerned with increasing threats to the basic tenets of free enterprise, we write in support of S. 964, the Job Protection Act.

The Coalition for a Democratic Workplace, a group of more than 500 organizations, has been united in its opposition to the so-called "Employee Free Choice Act" (EFCA) and EFCA alternatives that pose a similar threat to workers, businesses and the U.S. economy. Thanks to you and other elected officials who stood firm against this damaging legislation, the threat of EFCA is less immediate in this Congress.

Politically powerful labor unions, other EFCA supporters, and their allies in government are not backing down, however. Having failed to achieve their goals through legislation, they are now manipulating the National Labor Relations Board (NLRB) to promote "card check," a key component of EFCA, and other radical anti-business policies. The NLRB's actions are fueling economic uncertainty and have serious negative ramifications for millions of employers, U.S. workers they have hired or would like to hire, and consumers.

In the last year alone, the NLRB has sought to:

- erode the right of employees to seek a federally supervised secret ballot election;
- permit continued and more severe union intimidation of employees;
- force employers to post a biased "notice of rights" that omits key information about workers' rights to withhold payment of any union dues spent on politics and to refuse to pay for a union's unwanted services in the 22 states with right to work laws; and
- grant unprecedented access to union agents onto employers' private property, even where a union's intent is not to organize the company, but simply do it harm.

One case pending before the NLRB that may have a particularly negative impact on the economy is *Specialty Healthcare*. In that case, NLRB is considering reversing 50 years of established law and allowing "micro-unions." This would make it easier for unions to organize by permitting them to form smaller bargaining units that often exclude those similarly situated employees who oppose unionization, effectively disenfranchising them. Under current law, bargaining units must include employees that share a community of interest. Smaller units are only permissible where the employees in the proposed unit have interests that are "sufficiently distinct from those of other employees to warrant the establishment of a separate unit." This prevents proliferation of small "fractured units"

If the NLRB decides in *Specialty Healthcare* to permit micro-unions and fractured units, businesses would be required to manage multiple small units of similarly situated employees

with increased chances of work stoppages, and potentially different pay scales, benefits, work rules and bargaining schedules. This would greatly limit an employer's ability to cross train and meet customer and client demands via lean, flexible staffing as employees could not perform work assigned to another units. Employees also would suffer from reduced job opportunities as promotions and transfers would be hindered by organizational unit barriers. The potential negative impact of the *Specialty Healthcare* case to workers, businesses and our economy is dramatic.

Indications are the NLRB is planning other actions that will be equally damaging to workers, businesses and our economy. For example, the agency has requested information from venders about remote electronic voting, presumably as an alternative to secret ballot elections. Yet, electronic voting provides none of the privacy protections of a secret ballot election, and is essentially card check by another name.

Individual NLRB members also have indicated they wish to dramatically shorten election time frames from targeted 42 days and the current median of 38 days. This effort is nothing more than a thinly veiled attempt by the NLRB to limit information workers may receive about the disadvantages of unions generally and about possible problems with the specific union attempting to organize their place of employment. Prior to the union filing an election petition, workers may have heard only from the union, as employers often are not even aware of the union's campaign and, thus, are unable to respond to the union's statements and promises. The current 38 to 42 day time frame allows workers to hear from both their employer and the union.

The most recent outrageous action of the NLRB, which is the impetus of the Job Protection Act, is unprecedented attempt by the agency's Acting General Counsel to mandate where and how one company—Boeing—can operate and expand its business and what the company may tell the public and its employees about costs related to collective bargaining. The federal government must not be allowed to tell business where it can or cannot create jobs or to prevent a company from making accurate statements about costs that it incurs. We view this threat to one employer as a key test for the business environment of all employers.

The Job Protection Act addresses this most recent action by the NLRB and would guarantee that businesses and entrepreneurs have the ability to decide where to conduct their business and to discuss with workers and the public various costs associated with unionization. We applaud your leadership in introducing legislation to prevent the NLRB's unprecedented intrusion on free enterprise. The Job Protection Act will encourage investment in our nation and its workforce.

We thank you for introducing the Job Protection Act and encourage Members of Congress to use every tool available to them to stop this rogue agency from implementing policies to appease a single special interest at the expense of workers, businesses and our economy.

National Organizations (81)

60 Plus Association Aeronautical Repair Station Association Aluminum Association

American Bakers Association

American Concrete Pressure Pipe Association

American Fire Sprinkler Association

American Foundry Society

American Hotel and Lodging Association

American International Automobile Dealers Association

American Pipeline Contractors Association

American Rental Association

American Seniors Housing Association

American Supply Association

American Trucking Associations

Americans for Prosperity

Asian American Hotel Owners Association

Assisted Living Federation of America

Associated Builders and Contractors, Inc.

Associated Equipment Distributors

Associated General Contractors of America

Association of Equipment Manufacturers

Association of Millwork Distributors

Automotive Aftermarket Industry Association

Center for the Defense of Free Enterprise Action Fund

Consumer Electronics Association

Con-way Inc.

Environmental Industry Associations

Federation of American Hospitals

Food Marketing Institute

Forging Industry Association

Heating, Airconditioning & Refrigeration Distributors International (HARDI)

HR Policy Association

Independent Electrical Contractors

Industrial Fasteners Institute

Interlocking Concrete Pavement Institute

International Association of Refrigerated Warehouses

International Council of Shopping Centers

International Foodservice Distributors Association

International Franchise Association

International Warehouse Logistics Association

Kitchen Cabinet Manufacturers Association

Metals Service Center Institute

National Association of Chemical Distributors

National Association of Manufacturers

National Association of Wholesaler-Distributors

National Club Association

National Council of Chain Restaurants

National Council of Farmer Cooperatives

National Council of Textile Organizations

National Federation of Independent Business

National Grocers Association

National Lumber and Building Material Dealers Association

National Mining Association

National Ready Mixed Concrete Association

National Retail Federation

National Roofing Contractors Association

National School Transportation Association

National Small Business Association

National Solid Wastes Management Association

National Stone, Sand & Gravel Association

National Systems Contractors Association

National Tooling and Machining Association

North American Die Casting Association

North American Equipment Dealers Association

NUCA, Representing Utility and Excavation Contractors

Petroleum Marketers Association of America

Precision Machined Products Association

Precision Metalforming Association

Printing Industries of America

Public Service Research Council

Retail Industry Leaders Association

Snack Food Association

Society for Human Resource Management

SPI: The Plastics Industry Trade Association

Steel Equipment Specialists LLC

Steel Manufacturers Association

Truck Renting and Leasing Association

U.S. Chamber of Commerce

United Fresh Produce Association

United Motorcoach Association

State and Local Organizations (120)

Arkansas State Chamber of Commerce

Associated Builders and Contractors, Inc. Central Florida Chapter

Associated Builders and Contractors, Inc. Central Ohio Chapter

Associated Builders and Contractors, Inc. Central Pennsylvania Chapter

Associated Builders and Contractors, Inc. Central Texas Chapter

Associated Builders and Contractors, Inc. Cornhusker Chapter

Associated Builders and Contractors, Inc. Delaware Chapter

Associated Builders and Contractors, Inc. East Tennessee Chapter

Associated Builders and Contractors, Inc. Eastern Pennsylvania Chapter

Associated Builders and Contractors, Inc. Empire State Chapter

Associated Builders and Contractors, Inc. Florida East Coast Chapter

Associated Builders and Contractors, Inc. Florida First Coast Chapter

Associated Builders and Contractors, Inc. Florida Gulf Coast Chapter

Associated Builders and Contractors, Inc. Georgia Chapter

Associated Builders and Contractors, Inc. Greater Houston Chapter

Associated Builders and Contractors, Inc. Heart of America Chapter

Associated Builders and Contractors, Inc. Indiana Chapter

Associated Builders and Contractors, Inc. Inland Pacific Chapter

Associated Builders and Contractors, Inc. Keystone Chapter

Associated Builders and Contractors, Inc. Los Angeles/Ventura Chapter

Associated Builders and Contractors, Inc. Michigan Chapter

Associated Builders and Contractors, Inc. Mid-Tennessee Chapter

Associated Builders and Contractors, Inc. Mississippi Chapter

Associated Builders and Contractors, Inc. Nevada Chapter

Associated Builders and Contractors, Inc. North Alabama Chapter

Associated Builders and Contractors, Inc. Ohio Valley Chapter

Associated Builders and Contractors, Inc. Pelican Chapter

Associated Builders and Contractors, Inc. Rhode Island Chapter

Associated Builders and Contractors, Inc. Rocky Mountain Chapter

Associated Builders and Contractors, Inc. South Texas Chapter

Associated Builders and Contractors, Inc. Southeast Texas Chapter

Associated Builders and Contractors, Inc. Virginia Chapter

Associated Builders and Contractors, Inc. Western Michigan Chapter

Associated Builders and Contractors, Inc. Western Washington Chapter

Associated Industries of Arkansas

Associated Industries of Massachusetts

CA/NV/AZ Automotive Wholesalers Association

California Manufacturers & Technology Association

Capital Associated Industries Inc. (Raleigh and Greensboro, NC)

CenTex Chapter IEC

Central Alabama Chapter IEC

Central Indiana IEC

Central Missouri IEC

Central Ohio AEC/IEC

Central Pennsylvania Chapter IEC

Central Washington IEC

Centre County IEC

Charleston Chamber of Commerce

East Tennessee IEC

Eastern Washington Chapter, IEC

Employers Coalition of North Carolina (Raleigh, NC)

Greater Montana IEC

IEC Atlanta Chapter

IEC Chesapeake

IEC Dakotas, Inc.

IEC Dallas Chapter

IEC Florida West Coast

IEC Fort Worth/Tarrant County

IEC Georgia Chapter

IEC Greater St. Louis

IEC Hampton Roads Chapter

IEC NCAEC

IEC New England

IEC of Arkansas

IEC of East Texas

IEC of Greater Cincinnati

IEC of Idaho

IEC of Illinois

IEC of Kansas City

IEC of Northwest Pennsylvania

IEC of Oregon

IEC of Southeast Missouri

IEC of Texoma

IEC of the Bluegrass

IEC of the Texas Panhandle

IEC of Utah

IEC Southern Arizona

IEC Southern Colorado Chapter

IEC Southern Indiana Chapter-Evansville

IEC Texas Gulf Coast Chapter

IEC Western Reserve Chapter

IEC, Inc. El Paso Chapter

IEC, Inc. Lubbock Chapter

IEC, Inc. San Antonio Chapter

IEC, South Florida Chapter, Inc.

IECA Kentucky & S Indiana Chapter

IECA of Arizona

IECA of Nashville

IECA of Southern California, Inc.

IEC-OKC, Inc.

Kansas Chamber

Little Rock Regional Chamber of Commerce

Management Association of Illinois

Manufacturer and Business Association

MEC IEC of Dayton

Mid-Oregon Chapter IEC

Mid-South Chapter IEC

Midwest IEC

Montana IEC

Nebraska Chamber of Commerce & Industry

Nevada Manufacturers Association

New Jersey Food Council

New Jersey IEC

Northern New Mexico IEC

NW Washington IEC

Ohio Manufacturers' Association

Portland Cement Association

Puget Sound Washington IEC Chapter

Rio Grande Valley IEC, Inc.

Rocky Mountain Chapter IEC

San Antonio Manufacturers Association

Southern New Mexico IEC

Texas Hospital Association

Texas State IEC

The Employers Association

Tri State IEC

Virginia Trucking Association

Western Carolina Industries

Western Colorado IEC

Wichita Chapter IEC