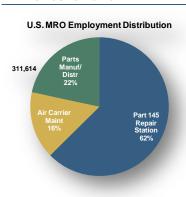


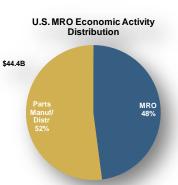
U.S. Employment & Economic Impact by State

Overview

The U.S. civil aviation maintenance industry employs 311,614 people and generates \$44.4B in economic activity. (Figure 1.) MRO accounts for 78% of the total employment in the U.S. with 244,144 employees. Within the MRO industry, companies that are certificated by the FAA under part 145 are the largest employers with some 195,114 employees. The remaining 49,030 are employed by other companies involved in civil aviation. Parts manufacturing and distribution accounts for the remaining 22% of employment with 67,470 employees. MRO generates 48% of the economic activity or \$21.3B. With 22% of the total employment, parts manufacturing and distribution, accounts for 52% of the total economic activity or \$23.1B.

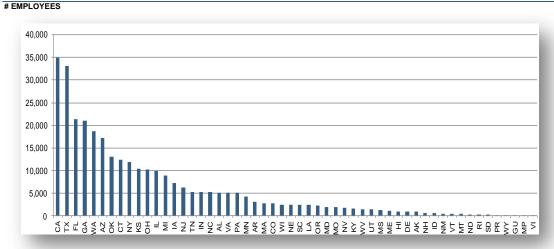
Figure 1. 2014 U.S. CIVIL MRO EMPLOY-MENT & ECONOMIC ACTIVITY





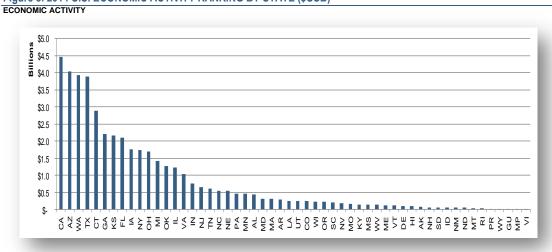
Analyzing the MRO industry at the state level, TeamSAI estimates that California, Florida, Georgia, and Texas combined represent 35% of the total U.S. civil aviation maintenance employment with an estimated 110,330 employees. The top ten states represent 62% of the total employment in the U.S. (Figure 2.)

Figure 2. 2014 U.S. EMPLOYMENT RANKING BY STATE (# EMPLOYEES)



Source: FAA/BLS/RITA/TeamSAI Consulting Services analysis

Figure 3. 2014 U.S. ECONOMIC ACTIVITY RANKING BY STATE (\$USB)



Source: FAA/BLS/RITA/TeamSAI Consulting Services analysis

California and Texas also generate the most economic activity followed by Arizona, Connecticut, Georgia, and Washington. Together, these six states generate 49% of the total economic activity. (Figure 3.)

GLOBAL MRO MARKET ECONOMIC ASSESSMENT





Figure 4 presents the detailed employment and economic impact at the state level.

Figure 4, 2014 U.S. AVIATION MAINTENANCE INDUSTRY EMPLOYMENT AND ECONOMIC IMPACT

Figure 4. 2014 U.S. AVIATION MAINTENANCE INDUSTRY EMPLOYMENT AND ECONOMIC IMPACT							
	Aviation Maintenance Industry Employement				Aviation Maintenance Industry Economic Activity		
State	Maintenance, Repair FAA Repair Station	and Overhaul (MRO) Air Carrier	Parts Manufacturing /Distribution	Total Employment	Maintenance, Repair and Overhaul (MRO)	Parts Manufacturing /Distribution	Total Economic Activity
AK	490	417	9	916	\$79,094,837	\$3,084,064	\$82,178,901
AL	5,065	-	28	5,093	\$441,692,780	\$9,594,866	\$451,287,646
AR	2,927	79	61	3,067	\$262,137,906	\$20,903,101	\$283,041,007
AZ	6,306	978	9,907	17,191	\$635,200,436	\$3,394,869,148	\$4,030,069,584
CA	26,296	3,170	5,493	34,959	\$2,569,579,358	\$1,882,307,079	\$4,451,886,437
CO	1,211	1,535	15	2,761	\$239,464,634	\$5,140,107	\$244,604,741
СТ	5,042	240	7,067	12,349	\$460,616,241	\$2,421,675,610	\$2,882,291,851
DE	893	25	83	1,001	\$80,054,091	\$28,441,924	\$108,496,015
FL	16,536	3,780	976	21,292	\$1,771,654,593	\$334,449,610	\$2,106,104,203
GA	16,225	3,338	1,435	20,998	\$1,705,989,309	\$491,736,876	\$2,197,726,185
GU	21	54	-	75	\$6,540,367	\$0	\$6,540,367
HI	158	863	8	1,029	\$89,036,195	\$2,741,390	\$91,777,585
IA	2,738	<u> </u>	4,443	7,181	\$238,766,995	\$1,522,499,609	\$1,761,266,604
ID	501	95	33	629	\$51,974,116	\$11,308,235	\$63,282,351
<u>IL</u>	4,010	4,501	1,441	9,952	\$742,200,839	\$493,792,918	\$1,235,993,757
IN	3,450	618	1,164	5,232	\$354,749,502	\$398,872,281	\$753,621,783
KS	5,479	53	4,932	10,464	\$482,417,465	\$1,690,067,088	\$2,172,484,552
KY	538	965	44	1,547	\$131,068,953	\$15,077,646	\$146,146,600
LA	2,040	135	187	2,362	\$189,670,641	\$64,079,997	\$253,750,638
MA	2,060	486	268	2,814	\$222,023,656	\$91,836,573	\$313,860,229
MD	1,102	246	593	1,941	\$117,552,195	\$203,205,552	\$320,757,747
ME	923	-	129	1,052	\$80,490,116	\$44,204,918	\$124,695,033
MI	4,377	1,946	2,531	8,854	\$551,396,534	\$867,307,340	\$1,418,703,874
MN	2,367	1,557	360	4,284	\$342,191,998	\$123,362,561	\$465,554,559
MO	1,630	276	23	1,929	\$166,212,525	\$7,881,497	\$174,094,022
MP	6	•	•	6	\$523,229	\$0	\$523,229
MS	1,076	23	140	1,239	\$95,838,177	\$47,974,329	\$143,812,506
MT	367	-	18	385	\$32,004,195	\$6,168,128	\$38,172,324
NC	3,788	1,031	384	5,203	\$420,240,376	\$131,586,732	\$551,827,108
ND	233	-	99	332	\$20,318,740	\$33,924,704	\$54,243,444
NE	1,079	-	1,297	2,376	\$94,094,079	\$444,447,894	\$538,541,973
NH	661	4 705	33	694	\$57,642,434	\$11,308,235	\$68,950,669
NJ	4,060	1,735	449	6,244	\$505,352,351	\$153,860,528	\$659,212,879
NM	462	- 4.475	47	509	\$40,288,660	\$16,105,668	\$56,394,328
NV	545	1,175	116	1,836	\$149,992,415	\$39,750,159	\$189,742,573
NY	5,761	3,438	2,743	11,942	\$802,197,805	\$939,954,181	\$1,742,151,986
OH	6,052	937	3,174	10,163	\$609,474,993	\$1,087,646,581	\$1,697,121,573
OK	12,188	335	523	13,046	\$1,092,066,867	\$179,218,387	\$1,271,285,254 \$231,339,307
OR PA	1,645	552	116	2,313	\$191,589,149 \$431,403,603	\$39,750,159	
_	3,411	1,536	114	5,061	\$431,402,602 \$14,912,037	\$39,064,811 \$0	\$470,467,414 \$14,912,037
PR	116	55	- 44				\$14,912,037 \$36,966,074
RI SC	251 2,197	164	10	295 2,371	\$21,888,428 \$205,890,751	\$15,077,646 \$3,426,738	\$36,966,074 \$209,317,489
	<u></u>	-					
SD TN	2,633	2,055	601	253 5,289	\$7,238,006 \$408,816,535	\$58,254,543 \$205,946,942	\$65,492,549 \$614,763,478
TX	21,871	7,300	3,910				
UT		697	458	33,081	\$2,543,853,915	\$1,339,854,483	\$3,883,708,398
	342			1,497	\$90,605,883	\$156,944,592	\$247,550,475
VA VI	1,179	1,557	2,336	5,072	\$238,592,585 \$174,410	\$800,485,952	\$1,039,078,538 \$174,410
VT	171		207	468	\$174,410 \$14,912,037	\$0 \$101,774,113	
		-	297		\$14,912,037		\$116,686,150
WA	8,838	888	9,012	18,738	\$848,154,783	\$3,088,176,114	\$3,936,330,897
WI	2,155	195	94	2,444	\$204,931,497	\$32,211,335	\$237,142,832
WY	1,483	-	38	1,521	\$129,324,855 \$6,453,163	\$13,021,604	\$142,346,459 \$12,278,616
Total	195,114				\$6,453,162 \$21,290,551,239	\$5,825,454 \$23,120,200,000	\$12,278,616 \$44,410,751,239
ıotai	195,114	49,030	67,470	311,614	\$21,290,551,239	\$23,120,200,000	\$44,410,751,239

Source: FAA/BLS/RITA/TeamSAI Consulting Services analysis