

**MEMORANDUM OF UNDERSTANDING (MOU)
Between**

International Aerospace Quality Group (IAQG)

AND

Aeronautical Repair Station Association (ARSA)

INTRODUCTION

This Memorandum of Understanding (MOU) is a voluntary agreement between the International Aerospace Quality Group (IAQG) and the Aeronautical Repair Station Association (ARSA) that establishes a framework for partnership between these organizations.

The IAQG is cooperative, global organization of companies providing aviation and space products/services, and land and sea based systems for defense applications. Its purposes are to implement initiatives that make significant improvements in quality and reductions in cost throughout the value stream by establishing and maintaining dynamic cooperation, based on trust, between international aviation, space, and defense companies. ARSA is an international trade association representing aviation maintenance and manufacturing companies.

This document describes planned cooperation between the organizations, but does not create legal obligations for any party.

GOALS / OBJECTIVES

IAQG and ARSA will work together towards our mutual goal of improving the top to bottom performance of the global supply chain within the aviation, space, and defense industry.

RESPONSIBILITIES

Both parties hereby agree to the following actions:

- To issue a press release stating our intentions to work together and, as appropriate, to support each other's efforts and common projects and initiatives.
- To provide recognition of each other's organization, including visibility of applicable websites, opportunities to include stories in each other's publications, etc.
- To provide visibility of each other's current and future projects and initiatives.
- To give the other organization the opportunity to participate in membership meetings, conferences, symposiums, etc., including an opportunity to make an annual presentation.
- To participate in an annual meeting of senior staff of our organizations to discuss current efforts and identify additional opportunities to achieve the aims of this MOU.

EFFECTIVE DATE(S)

This agreement shall exist for a period of three years beginning February 1, 2011 and may be extended by mutual agreement of both parties in writing at any time.

It is the intention of the parties to this agreement to substantially complete the initial actions / responsibilities identified above within the first (60) days of the signing of this agreement.

MAINTENANCE

There are many opportunities for the IAQG and ARSA to work together. As these items are identified they will be added to this MOU. Additional items may be added to this agreement by written mutual consent from time to time.

For purposes of communication and for all matters between the IAQG and ARSA, the following are designated as the principle contact for this agreement.

For IAQG:

Scott G. Peterson

IAQG Strategy Working Group (SWG) Mentor for:

- Trade Association Relationship Growth Strategy Stream
- Maintenance, Repair, and Overhaul Relationship Growth Strategy Stream

scott.g.peterson@boeing.com

For ARSA:

Paul Hawthorne

Vice President of Quality

Aeronautical Repair Station Association

paul.hawthorne@arsa.org

TERMINATION

Cancellation of this agreement may be made by either party, at any time, upon (30) days notice in writing. The notice shall be effective upon receipt. Upon termination of this agreement, a press release will be issued to acknowledge termination of the MOU.

For IAQG:



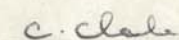
Wayne Brown
IAQG President

wayne.e.brown@boeing.com

3-10-2011

Date

For AAQG:



Colin Clarke
AAQG Chair

colin.clarke@aero.bombardier.com

3-17-2011

Date

For ARSA:



Paul Hawthorne
ARSA Vice President of Quality

paul.hawthorne@arsa.org

2/15/11

Date