

# US civil aviation maintenance employment and economic impact

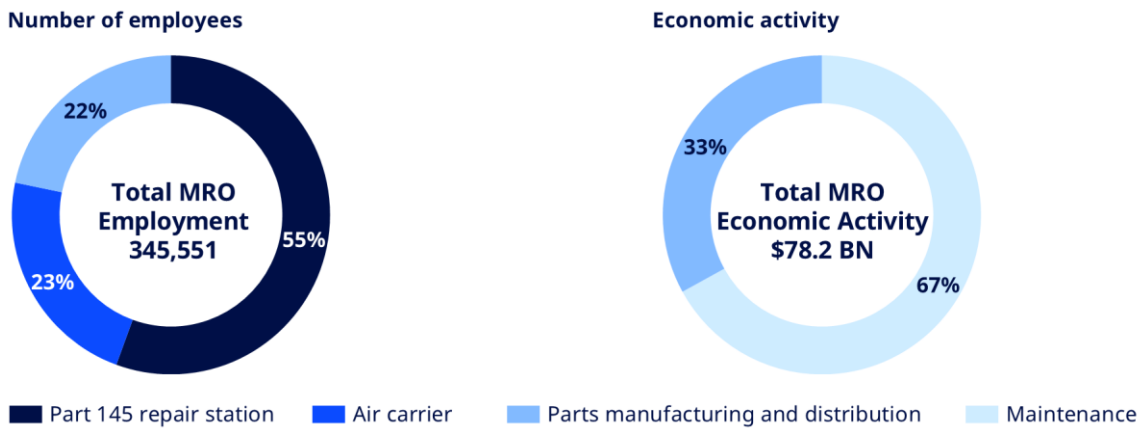
The US civil aviation maintenance industry employed nearly 346,000 workers and generated \$78.2 billion in economic activity as of the start of 2026. Overall employment was almost 2% higher than at the beginning of 2025, while economic activity was up 14%.

Companies that are certificated by the Federal Aviation Administration (FAA) under Part 145 were the largest employers, with over 192,000 workers at the beginning of 2026. Approximately 74,000 workers were employed by commercial airlines.

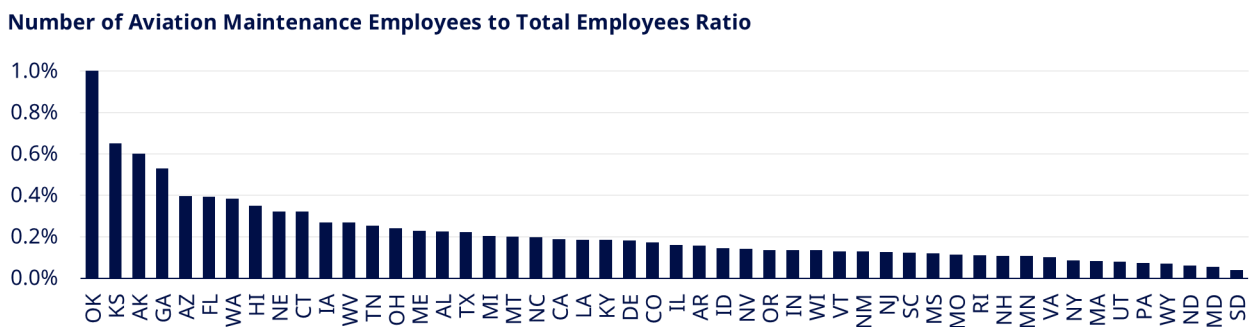
The biggest chunk of both employment and economic activity was generated by maintenance, repair, and overhaul (MRO) operations. With over 270,000 employees and \$52.6 billion in revenue, the segment accounted for 78% of the industry's workforce and 67% of its economic activity.

Parts manufacturing and distribution produced 33%, or \$25.6 billion, of the economic activity and employed 22% of the sector's workers, with more than 75,000 employees.

**Exhibit 1: US civil aviation employment and economic impact, 2026**



**Exhibit 2: US civil aviation employment and economic impact, 2026**



Source: Bureau of Labor Statistics, Bureau of Transportation Statistics, Federal Aviation Administration, Oliver Wyman Analysis

### Exhibit 3: US civil aviation employment and economic impact, 2026

State	Aviation Maintenance Industry Employment				Aviation Maintenance Industry Economic Activity		
	Maintenance, Repair and Overhaul (MRO)		Parts Manufacturing & Distribution	Total Employment	Maintenance, Repair and Overhaul (MRO) (\$ M)	Parts Manufacturing & Distribution (\$ M)	Total Economic Activity (\$ M)
	FAA Repair Station	Air Carrier					
AL	3,055	142	1,814	5,011	\$622	\$619	\$1,241
AK	533	1,288	214	2,035	\$354	\$73	\$427
AR	1,478	157	565	2,200	\$318	\$193	\$511
AZ	8,228	1,628	3,010	12,926	\$1,929	\$1,026	\$2,955
CA	19,826	5,344	8,662	33,832	\$4,896	\$2,954	\$7,850
CO	1,692	2,883	640	5,215	\$890	\$218	\$1,108
CT	3,544	320	1,659	5,523	\$752	\$566	\$1,317
DC	0	3,932	73	4,005	\$765	\$25	\$790
DE	531	18	357	906	\$107	\$122	\$229
FL	22,412	8,710	8,494	39,616	\$6,054	\$2,897	\$8,950
GA	17,266	2,838	6,388	26,492	\$3,911	\$2,178	\$6,089
HI	1,006	983	288	2,277	\$387	\$98	\$485
ID	634	385	254	1,273	\$198	\$87	\$285
IL	5,078	3,048	1,777	9,903	\$1,581	\$606	\$2,187
IN	3,140	309	975	4,424	\$671	\$332	\$1,003
IA	3,024	153	1,130	4,307	\$618	\$385	\$1,003
KS	6,874	130	2,505	9,509	\$1,362	\$854	\$2,217
KY	1,224	2,093	474	3,791	\$645	\$162	\$807
LA	1,635	1,204	894	3,733	\$552	\$305	\$857
ME	939	101	450	1,490	\$202	\$153	\$356
MD	855	377	282	1,514	\$240	\$96	\$336
MA	1,458	945	725	3,128	\$467	\$247	\$715
MI	4,278	2,823	2,176	9,277	\$1,381	\$742	\$2,123
MN	1,568	1,086	673	3,327	\$516	\$230	\$746
MS	937	130	369	1,436	\$208	\$126	\$333
MO	1,802	970	693	3,465	\$539	\$236	\$776
MT	457	336	272	1,065	\$154	\$93	\$247
NE	2,281	218	908	3,407	\$486	\$310	\$796
NV	818	1,026	405	2,249	\$359	\$138	\$497
NH	400	60	306	766	\$89	\$104	\$194
NJ	2,712	1,757	1,090	5,559	\$869	\$372	\$1,241
NM	639	204	319	1,162	\$164	\$109	\$273
NY	3,554	3,413	1,614	8,581	\$1,355	\$551	\$1,906
NC	4,828	3,581	1,775	10,184	\$1,636	\$605	\$2,241
ND	161	37	81	279	\$39	\$28	\$66
OH	7,257	3,686	2,778	13,721	\$2,129	\$947	\$3,076
OK	14,507	479	4,134	19,120	\$2,915	\$1,410	\$4,325
OR	1,283	922	523	2,728	\$429	\$178	\$607
PA	2,051	1,718	740	4,509	\$733	\$252	\$985
PR	515	87	262	864	\$117	\$89	\$206
RI	340	79	143	562	\$82	\$49	\$130
SC	1,826	410	733	2,969	\$435	\$250	\$685
SD	66	102	24	192	\$33	\$8	\$41
TN	3,321	4,203	1,175	8,699	\$1,464	\$401	\$1,864
TX	16,107	9,384	6,262	31,753	\$4,959	\$2,136	\$7,094
UT	324	795	304	1,423	\$218	\$104	\$321
VT	263	43	97	403	\$60	\$33	\$93
VA	1,552	2,251	562	4,365	\$740	\$192	\$931
WA	9,055	1,175	3,792	14,022	\$1,990	\$1,293	\$3,283
WV	1,449	7	470	1,926	\$283	\$160	\$443
WI	3,113	239	812	4,164	\$652	\$277	\$929
WY	74	101	31	206	\$34	\$11	\$45
<b>Total</b>	<b>192,030</b>	<b>78,310</b>	<b>75,154</b>	<b>345,494</b>	<b>\$52,587</b>	<b>\$25,629</b>	<b>\$78,216</b>

Source: Bureau of Labor Statistics, Bureau of Transportation Statistics, Federal Aviation Authority, Oliver Wyman Analysis